



AJINOMOTO ANIMAL NUTRITION NORTH AMERICA, INC.

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AJINOMOTO ANIMAL NUTRITION GROUP

September 30, 2020

To Whom It May Concern,

We are pleased to announce that effective October 1, 2020, Ajinomoto Animal Nutrition North America, Inc. (AANA) will merge into our affiliate company, Ajinomoto Health & Nutrition North America, Inc. (AHN). This means that as of October 1, AANA will cease to exist as a separate company and will instead be doing business as a division of AHN.

This merger with AHN, based in Itasca, IL, further strengthens our position in the animal nutrition market. As part of AHN, we will continue to leverage Ajinomoto Co.'s global presence in research, development, manufacturing, and sale of the highest quality amino acid-based products and food solution to expand our market share in broader areas.

As with all important business decisions, we will work closely with our customers, partners, and employees to make the merger process as smooth as possible. After the merger becomes effective on October 1, our North American animal nutrition business will be organized as the "Solutions & Ingredients Division" of AHN, a wholly owned subsidiary of Ajinomoto Co., Inc.

We remain fully committed to providing the best quality products and services to our customers. Our new name will appear on our company letterhead beginning October 1, 2020. Transition of all other markings, such as product packaging, will happen over time.

We invite you to circulate this letter to interested parties in your company. For further details or inquiries about this merger, please contact us at (773) 380-7000.

Sincerely,

Ryan Smith
Executive Vice President
Ajinomoto Health & Nutrition
North America, Inc.

Tatsuya Sato
General Manager
Ajinomoto North America Division
President
Ajinomoto Health & Nutrition
North America, Inc.